

Appointment of Kylie Robb as Chief Executive Officer

2 JULY 2026

MaxCap has appointed Kylie Robb as Chief Executive Officer to lead its next phase of growth and scale its institutional-grade real estate credit and equity funds management platform. Based in Sydney, her appointment is effective 1 July 2026.

Since joining the firm in 2024 as Deputy CEO and Chief Financial Officer, Ms Robb has been instrumental in delivering significant operational and structural enhancements, with a particular focus on MaxCap's financial performance, governance and risk management. In her new role, she is responsible for executing the firm's strategic growth agenda and scaling its investment platform to deliver sustainable value for investors.

With more than 25 years' experience, Ms Robb has held senior executive roles at leading financial institutions. She was Executive General Manager and Chief Financial Officer for the Business and Private Bank at NAB, having previously led Funding and Liquidity in Group Treasury at CBA. She began her career with a 15-year tenure at Goldman Sachs in New York and Sydney across banking, sales and trading roles. Her disciplined leadership and strong commercial judgement are evident in her track record of navigating complex market environments.

Ms Robb holds a Bachelor of Metallurgical Engineering from the University of New South Wales. She is a member of the Australian Institute of Company Directors (GAICD) and Chief Executive Women (CEW).

Thomas Spencer has been appointed Chief Financial Officer, effective 1 July 2026. Mr Spencer is an experienced ASX-listed Chief Financial Officer and Company Secretary with an international background in funds management and financial services. He has held senior leadership roles in private equity and global investment management.

Mr Spencer is a Certified Practising Accountant (CPA) and a member of the Australian Institute of Company Directors (MAICD).

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About MaxCap

MaxCap is a specialist real estate credit and equity fund manager with \$7 billion in funds under management. Deploying global capital across Australia and New Zealand, its platform is built to global pension fund standards and backed by one of the region's largest origination teams. Since 2021, a strategic partnership with Apollo Global Management has combined MaxCap's local expertise with Apollo's global platform.

For more information visit: maxcapgroup.com.au